

# Annual report

2024-2025 



AUSTRALIAN  
CONSERVATION  
FOUNDATION

Nature  
needs us,  
now

# 60 YEARS of ACF

## PROTECTING the NATURE YOU LOVE



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We acknowledge the Traditional Owners of this country and their continuing connection to land, waters and community. We pay respect to their Elders past and present and to the pivotal role that Aboriginal and Torres Strait Islander people continue to play in caring for country across Australia.

# Message from the President and CEO



**This year marks 60 years of ACF. 60 years of fighting for a future where people and nature thrive. We've had some huge victories during this time from achieving World Heritage listing for the Great Barrier Reef and Kakadu, to returning waters to the Murray Darling River and winning laws to cut climate pollution and replace fossil fuels with renewables.**

This year has shown that the next 60 years are set to be even more transformative. We are at a crucial crossroads for climate and nature and ACF's role is more important than ever.

Earlier this year, ACF led a sharp, passionate Federal Election campaign, splashing our key nature and climate messages across Australia, sparking important conversations and empowering Australians to vote for nature, climate and their future.

The result? Australians chose climate, clean energy and Country, delivering a resounding 'NO' to the Coalition and their toxic nuclear fantasy and yes to a renewable powered Australia.

This year our crowd-sourced investigation campaign uncovered over 90,000 hectares of destroyed threatened species habitat and we released a damning report, exposing the banks behind much of the deforestation. We are continuing to hold businesses and government to account, and our campaign to see a food system that is good for nature and people is gathering momentum.

A key part of our work is providing evidence-backed solutions, and this year we released a groundbreaking Renewables for Nature report that has and will continue to influence the importance of nature protection in our energy transition.

We are still seeing climate-wrecking fossil fuel projects get the green light, bulldozers destroying precious wildlife habitat for beef and government choosing industry over nature.

But after 60 years, our mission remains the same and our determination has not and will not waver. We have you, our incredible community of over half a million supporters who stand up for nature and climate every single day.

People power will always be the thing that moves the dial. When people speak up loud enough, the sound is heard in board rooms, in parliament and the classrooms of our future activists and changemakers.

This past year we farewelled long serving Board and Council member David Hood AM and members of the 2021-2024 Council. We thank them all for their incredible service to ACF and to nature. We were excited to welcome the 2024-2027 Council members and to have full representation in each state and territory. The Council fulfilled one of its most important roles with the appointment of Councillors to the Board. We congratulate Shar Molloy, Sarah English, Leon Cermak, Melanie Birtchnell and Stephen Lightfoot on their re-election to the Board, and welcome new Board member Mililma May.

As I (Kelly) prepare to depart ACF after a more than a decade at the helm as CEO, I feel more strongly than ever that every single person makes our work possible. Great organisations are not just their CEO, they are about every person being the best they can be — our staff, our community and the other NGOs we get to work with every day.

We have vast challenges still before us. 2030 is fast approaching, Australia's emissions trajectory is a long way from 1.5° aligned and the gas industry is still pushing to expand.

Australia's threatened species list is growing. Stronger nature protection laws remain the big unfinished business and winning them will be ACF's focus in the crucial first 12 months of the new parliament.

There is so much more to do, and we need big, bold action more than ever. I am confident that with you, our incredible ACF community at the forefront, we can create a future where people and nature thrive.

We are just getting started.

President, Ros Harvey

CEO, Kelly O'Shanassy

# Our **impact**



## Outcomes for **climate**

- We secured strong **Future Made in Australia legislation**, laying the foundation for clean energy export industries and renewable manufacturing.
- **Australians clearly rejected nuclear** as a climate and energy solution in the Federal election.
- ACF's second Laggards to Leaders report showed **banks are advancing their climate action**.
- ACF and WWF **released a first-of-its-kind joint report** on how to ensure renewables are good for nature.



## Outcomes for **nature**

- Our crowd-sourced investigations team **uncovered 90,000 hectares of destroyed threatened species habitat**.
- We reported **49 allegations of illegal habitat destruction**.
- We delivered an **open letter signed by over 10,000 people** to Coles and Woolworths demanding they commit to end stocking beef linked to deforestation. Our campaigning led to Woolworths being the first of the two major supermarkets to make a **no deforestation commitment for Australian beef**. While Woolworths have recently 'deprioritised' implementation, ACF will work to hold them accountable to their commitment.
- ACF's *Financed Deforestation* report put significant pressure on the remaining big 3 banks to set commitments. **NAB was forced to respond in the media** as to how they were addressing concerns.



## Other big **wins**

- In the past year, **288,937 donations** were made to ACF through our fundraising initiatives.
- We're grateful to welcome **1,608 new EarthVoice regular donors**, bringing our EarthVoice community to **22,115** passionate nature protectors.
- ACF was all over the news with **12,493 media stories** featuring us and our spokespeople – that's an average of **34 per day!**
- We welcomed **28,572 new supporters** to the ACF community.
- Our digital ads had a staggering reach of **6.4 million people**.
- **961,300 people** visited our shiny new ACF website.
- Our amazing community took **173,025 advocacy actions** to stand up for nature - from petition signatures to open letters, calls to local MP offices and more.
- Our total social media following ticked over **400,000**.
- **ACF celebrated our 60th birthday!**



## Thank **you**

**Thanks to your support and action**, together we've achieved great things this year.

Greens Pool in Western Australia *Photo*. Ben Goode/ iStock



## OUR WHY

# Nature needs us, now.

We see an Australia where nature and people thrive (our vision).  
We empower people to stand up for nature (our purpose).



## OUR WHAT

**We champion big solutions for big impact because nature is in crisis and needs us, now.**

### Save our big backyard

Protect and regenerate nature to end extinction and create a healthy natural world.



### Renewable Powered Australia

Power everything we can with renewables so Australia does its fair share to slash climate pollution.

## Our big goals

### Before 2025

- National nature laws that protect nature.
- Investors & food companies commit to end land-clearing.
- Investors don't fund new coal and gas projects.
- End fossil fuel subsidies.
- End political donations from fossil fuel companies.

### Before 2030

- End land-clearing.
- Native habitat is net positive.
- Australia is powered by renewables.
- 80% of coal, gas & uranium exports are replaced with renewables.
- Investors & food companies are coal, gas & land-clearing free.

## OUR HOW

### Disrupt business-as-usual that harms nature



We expose undemocratic and unlawful acts and shift the public debate.

### Create solutions for nature and people



We inspire communities, business and governments to find better ways of doing things.

### Activate people to stand up for nature



We change the hearts and minds of people across Australia and empower them to take action in their workplace, communities and electorates.

## OUR HEART

### We go big!

We advocate for big, bold change because that is the only way to deliver the scale and speed of change we need.

### We're for fair

We welcome anyone from Australia's diverse community to join us to create fair outcomes for nature and all people, especially First Nations Peoples who have cared for nature since time immemorial.

### Everything we do is evidence based.

We use the available evidence and our judgement to take decisive action.

### Team first

Together Everyone Achieves More. That's why we bring people together to have the biggest possible impact for nature.

### We shake things up but never give up

We never stray from our big goals but we try new ways to achieve them because the clock is ticking on nature.

**We're the foundation:** As the national environment group we connect and support Australia's environment movement.

# Save Our Big Backyard

The bulldozers kept rolling this year, carving through the homes of koalas, greater gliders and other precious threatened species. In response, we stepped up our fight against deforestation by taking on its biggest driver – beef production. We exposed corporations profiting from environmental destruction and shone a light on the link between our food system and the environment. Through it all we proudly amplified First Nations voices to speak truth to power about Country and culture under threat.

## Following the money

Through their diligent research, our investigations team uncovered 50 cases of deforestation linked to beef production. We knew Australians needed to be aware of this, so we partnered with the ABC on a powerful data story that brought the scale of the problem into sharp focus. We intensified our campaign pressuring supermarkets to stock only deforestation-free beef, adding to mounting pressure that resulted in a pledge by both Coles and Woolworths to remove beef linked to deforestation from their shelves. The win felt significant, and though Woolworths has since looked shaky on following through with their commitment, we will keep pushing for accountability.

Next, we followed the money upstream through our [Financed Deforestation report](#), which exposed how billions of dollars from Australian banks were flowing into deforestation-linked agriculture. The findings hit hard enough to prompt one major bank to publicly acknowledge reforms. And when salmon producer Tassal tried to greenwash their operations with a so-called “sustainability-linked” loan, we called it out, generating national media coverage that put corporate accountability squarely in the spotlight.

## Case Study: Essie Davis and the fight for the Maugean Skate

Growing up in Tasmania, actor Essie Davis spent her summers exploring the Tasmanian wilderness, marvelling at the diversity of marine life in rockpools and roaming the island’s wild coastlines. “This area is so exquisite and unique, I feel so lucky to be able to share it with my family and friends,” says Essie. But over the years, she has watched these special places degrade.

“After years of living on Bruny Island, I am gobsmacked at how the salmon industry has decimated our waterways. The rockpools are barren – full of sea lettuce, slime and nothing,” Essie explains.

Earlier this year, Essie joined ACF to witness firsthand the damage salmon farming is causing in Macquarie Harbour, home to the ancient Maugean Skate, a species found nowhere else on Earth. What she saw moved her to speak, demanding stronger action from government, industry and community.

“I don’t understand why corporate greed is being protected over what we have to share on this planet. These are our waterways, and I’m really appalled,” she says.

Essie’s voice has helped shine a national spotlight on the plight of the Maugean Skate and the urgent need to protect Tasmania’s fragile ecosystems.

“We want to save this place, protect it and look after it for the future, for everyone.”



## Reimagining our food system

Australia’s food system is intrinsically linked to environmental impacts, so we brought that connection into the national conversation. Our Future of Food report, a first of its kind in Australia, assessed how major food companies are addressing nature destruction and sustainability in their supply chains. The report drew the attention of government, business leaders and the media, placing sustainable food firmly on the national agenda. Twenty food companies representing almost 100 recognisable brands have now come to the table to talk with us on these issues.

We took the campaign beyond the boardrooms too, hosting deforestation-free barbecues at political candidate forums. Partnering with sustainable food producers, chefs and influencers, we showed that protecting nature and supporting farmers aren’t opposing forces, they are two sides of the same coin.

## Elevating First Nations voices

Inside Parliament House, we fought for urgent law reforms and stood against destructive gas projects threatening Country at Middle Arm, Barossa, Beetaloo, Browse and the North West Shelf. One moment stands out: our event addressing the Murujuga cultural landscape, where Traditional Owners from Western Australia spoke truth to power. MPs and senators listened as First Nations leaders shared the reality of sacred sites under threat from gas expansion. Traditional Owners from the Beetaloo Basin brought similar urgency to their meetings with MPs, explaining how fracking put water, Country and climate at risk. These conversations brought voices too often excluded into the rooms where decisions are made.

Actor and activist Essie Davis (R), ACF’s General Counsel Adam Beeson (C) and Tasmanian Director of the Australian Institute Eloise Carr (L) in Macquarie Harbour and the Tasmanian Wilderness World Heritage Area along the Gordon River in South West Tasmania/lutruwita to advocate for the protection of the endangered Maugean Skate from the impacts of the salmon fish-farming industry. Photo: Tessa Stevens / ACF



### Communities in action

If there's one thing that defines our movement, it's people power. This year, our community groups filled halls and public spaces with energy and determination. In October 2024, roughly 1,000 people marched through Sydney demanding stronger environmental protections. Then in May and June 2025, hundreds more showed up to nature forums, ready to hold decision-makers accountable.

Our crowdsourced investigations campaign was a huge success, with 675 people from 21 countries scanning more than 4.7 million hectares of land via satellite - an area larger than Denmark!

Our dedicated volunteers helped uncover recent habitat destruction, including the clearing of critically endangered woodland which we stopped in its tracks. These impacts rippled well beyond our borders too, with the German Embassy reaching out to report our evidence back to the EU.

*Above.* Volunteers like Ruth uncovered deforestation using their phones and computers

*Right.* Deforestation in Yarrowitch Photo. ACF

As always, ACF's nature campaign is a busy machine tackling challenging issues, collaborating with passionate people and driving the change we need to protect the places we love. It's been a challenging year of holding decision makers and big business to account to ensure our big backyard is safe, thriving and protected for generations to come.

### Case Study: Ruth Hughes, volunteer investigator

Ruth Hughes, a retired IT professional and member of ACF's Eastern Sydney group, joined our Crowdsourced Investigations program using her phone and a fierce determination to protect the environment. By comparing satellite images across time, she identified areas of illegal land clearing, completing over 250 scans herself.

"It is so exasperating... we just need more support for our beautiful nature and biodiversity in Australia," Ruth said.

Thanks to the dedication of Ruth and hundreds of volunteers like her, ACF uncovered significant habitat destruction and used the evidence to push for accountability and stronger nature laws. Ruth's story shows the power of citizen investigators to help drive real change for the environment.



# Renewable Powered Australia

Australia's energy transformation reached a turning point this year. The shift away from fossil fuels and towards renewable power gathered real momentum, and so did our ambition. Not only are we changing how Australia's homes are powered, we are fighting for the reimagining of Australia's entire role in the global energy system. As the world's second largest exporter of emissions, we have both a responsibility and an opportunity to lead.

## Breaking through in Queensland

Queensland has long been the country's most fossil-fuel-dependent state, which made this year's breakthrough even more significant. After years of persistent campaigning, the state government committed to a 75% emissions reduction target by 2035. It's a landmark decision that proves what's possible when communities, unions and campaigners work together for change.

With strong Future Made in Australia legislation in place, the groundwork has been laid for clean energy export industries and renewable manufacturing.

These aren't just incremental policy tweaks, they are the foundations that will allow Australia to remain a global energy superpower, by leading the transition to clean energy, not fighting it.

The federal election campaign brought another challenge: the opposition's push for nuclear power. Thanks to ACF's strategic advocacy and grassroots mobilisation, the flaws in their plan became impossible for the public to ignore, while credible renewable solutions stayed at the centre of the debate. What emerged was a new political reality: no party can win a federal election without a credible climate policy.

## Joining forces

November 2024 saw hundreds of people fill town halls across the country to oppose new coal and gas approvals. Working alongside allies across the climate, union and social sectors, we led a civil society delegation to Parliament House, representing more than one million Australians. The message was clear: Australia needs a 2035 emissions reduction target aligned with science, to keep global warming below 1.5°C. This powerful show of unity drew national media attention and reinforced the growing demand for action.

Left. ACF's No to Nuclear election campaign.

Right. Wills Town Hall. Photo. ACF

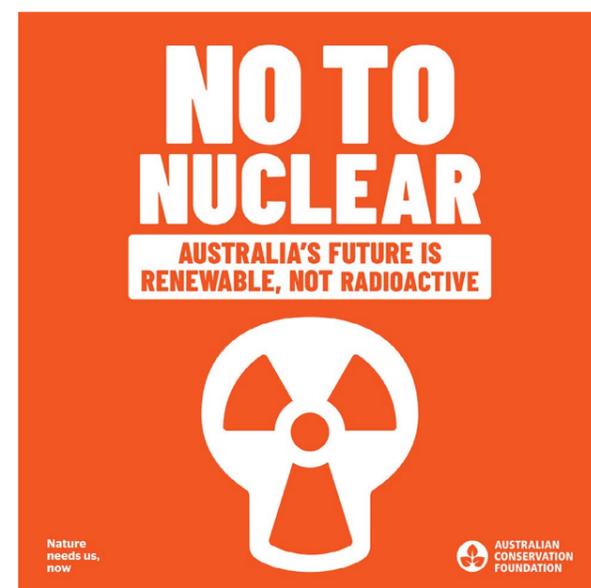


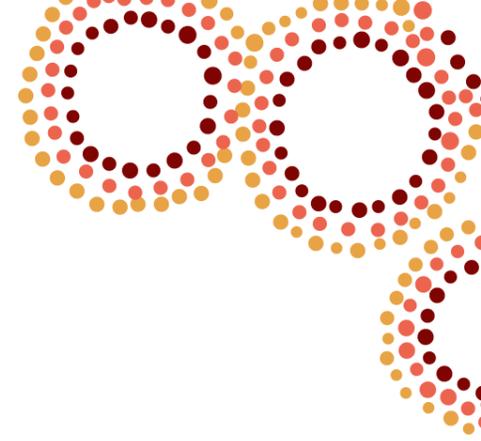
## Exposing dirty secrets

The most dangerous pollution often happens where no one is watching. That's why our investigations team have spent so much time focused on methane, a potent driver of climate change that is notoriously difficult to detect. Across Western Australia, New South Wales and Queensland we uncovered dangerous leaks that regulators had missed. Our reports prompted real consequences, with companies required to inspect or decommission faulty infrastructure. When we exposed methane leaking from a closed mine into Dharawal National Park, the media coverage sparked discussions with the state regulator about the rehabilitation of closed mines. The problem is serious, poorly regulated, and we have barely scratched the surface.

Corporate misinformation faced scrutiny too. When we caught Macquarie Bank exaggerating their renewable energy credentials, they removed the misleading material from their website. Finally, Our Renewables for Nature report pushed a different kind of accountability – not just calling out what's wrong, but urging governments, industry and communities to consider how Australia's rapid energy transition can protect ecosystems, for the benefit of the entire planet.

This year brought real progress and momentum. In the coming year, we will continue to channel everything we have built over the past six decades towards the rapid systemic change needed for a cleaner, fairer energy future.





# Traditional owner Engagement and **Care for Country**

By Josie Alec, proud Kuruma Marthudunera woman.

## ACF acknowledges the First Nations Peoples of Australia, whose ancient and ongoing guardianship of Country inspires our shared fight for nature and climate.

As the First Nations Lead at ACF, I have the pleasure of meeting many people across Australia to talk about and action protection of Country. This is something very close to my heart and the hearts of many Indigenous people across Australia. They are the First Nations Country Warriors. In the face of misunderstanding about culture and how it fits into every aspect of our natural systems, they keep fighting. It's my job to amplify their voices.

The past 12 months have been busy as we work to bring First Nations people into the conversation. Here are some of the highlights:

### Presenting the First Nations Statement to the Environment Minister

In July 2024, we presented the Minister for Environment with a unified First Nations position on the Commissioner for Country role.

### Global nature positive summit

In October 2024, I co-wrote a statement alongside First Nations advisors Vanessa Barnett and Cliff Cobbo from the World Wildlife Fund and presented it to the Environment Minister. Delivering this statement has been one of the highlights of my time as First Nations Lead at ACF.

Part of the statement reads:

“Nature Positive may sound like a new concept, but First Peoples have been nature positive for millennia. We call it caring for Country. Whether it's land, sea or sky, caring for Country has been part of our stories and songlines for generations. It's driven by one simple principle: leaving Country better than you found it.”

While the Global Nature Positive Summit is a start, it must progress past a talkfest. The Albanese government needs to take meaningful action to be nature positive. That means no more reckless approvals for coal and gas that destroy our lands and waterways.

### Beetaloo Basin Delegation to Federal Parliament

In February 2025, ACF supported Traditional Owners from the Northern Territory to visit Parliament House and speak directly to MPs about the environmental threats of fracking. We shared a video of Garrwa and Yanyuwa Traditional Owner Gadrian Hoosan, urging Minister Plibersek to federally assess fracking in the Northern Territory under the EPBC water trigger. The delegation held meetings with MPs, representatives from the Prime Minister's Office and senior staffers, achieving national media coverage.

### Amplified support for Murujuga protection efforts

In a special parliamentary event with Kate Chaney MP's Office in February 2025, ACF brought together a delegation of Traditional Owners advocating to protect Murujuga rock art. Murujuga is the world's oldest gallery, featuring petroglyphs that have existed for thousands of years.

The event, which included support for submissions to UNESCO World Heritage, was well attended by MPs and Senior Staffers of the ALP, Greens and Independents.

We all know it's crucial to change the environmental laws in Australia to reflect a future that will be bright for everyone. Listening to traditional custodians and understanding the traditional practices of caring for Country is part of that change.

In the coming year, I will focus on amplifying First Nations voices through a summit that will bring together the First Nations Country Warriors to share their journeys with each other, work out unifying strategies and take action so the government can hear their collective stance.

Left. Delegation to Parliament house with the Murujuga custodians, speaking on behalf of the environment and rock art. Photo. ACF  
Below. Josie and some of the youth climate team and First Nations activists who are fighting to protect Country, at the YABUN festival in Sydney. Photo. ACF



# Fighting for nature and climate at the ballot box

**The federal election brought out something extraordinary in our community. Across the country, environmental champions turned out in massive numbers, determined to put nature and climate at the heart of the national conversation. And they succeeded.**

## Power at the polls

Ahead of polling day, we launched ACF's National Agenda for Australia's Nature and Climate, briefing MPs and candidates about what needed to change. These conversations worked, securing stronger pre-election commitments to address the climate crisis, extinction threats, and the renewable energy transition.

We didn't stop at policy documents and backroom meetings. We also brought the conversation directly to communities by hosting candidate forums across nine electorates that drew an impressive 1,650 people. These events offered an opportunity for the public to directly question candidates about their stance on climate and nature. We were thrilled that these challenging conversations about nuclear power, environmental protection and renewables pierced through the echo chamber, moving many beyond our usual circles.

The results speak for themselves. Progressive candidates with strong stances on the environment were elected in six of the seven electorates where our efforts were focused.

Behind those wins were 48,000 supporter actions, 1,000 volunteer shifts, dozens of events attracting thousands of attendees, vast numbers of doors knocked and scorecards distributed across the country.

We kept nature and climate front and centre by generating almost 5000 media stories and cracking an incredible 13 million views on our digital advertising campaigns.

Disinformation threatened to muddy the waters throughout the campaign, but our storytelling cut through the noise. We challenged false narratives with facts, providing Australian voters with accurate information when it mattered most.

## Community leadership in action

During the election we were inspired by our community groups, who rose to meet the challenge. The ACF Eastern Sydney group, which started with a single dedicated individual, now has three leaders who ran a candidate forum that drew approximately 200 people. The Greater Western Sydney group, covering more than a dozen electorates, secured 250 RSVPs for an online film screening. In Queensland, the Eastern Rosellas and Brisbane South & Logan groups joined forces to run a peer-to-peer training on snap actions, sharing knowledge on everything from obtaining police approvals to best practice in prop placement.

The impact of these community actions was tangible. Forums and scorecards shifted votes, as one supporter told us: "We had reports from close friends who went to the ACF forum and changed their vote from Labor to Independent and then Greens." Then there was eleven-year-old Emilia in Willis, who collected signatures at her school disco and presented them directly to her MP, asking why coal hadn't been phased out. "I want the life of our beautiful planet not to be cut short because of the greed and arrogance of the ones in power", she said.

## The work continues

The election campaign ended, but our community didn't slow down. Dozens of new volunteers have joined us since polling day, delivering petitions directly to MPs and keeping pressure on parliament to follow through with their promises.

The campaign ignited something deeper than the political wins, it brought personal meaning and inspired others to step up, too. As one of our election volunteers told us: "For my birthday last week, my daughter wrote on the card "seeing your activism gives me hope".

This movement is inspiring not just policy change, but a groundswell of people who find purpose in fighting for a thriving planet for generations to come. And we couldn't be prouder.

Images from ACF's election campaign Photo. ACF



# Thank you

## – 60 years of being proudly community funded

**2025 marks 60 years since the Australian Conservation Foundation was founded. Thanks to our incredibly generous community, we've helped stop oil drilling on the Great Barrier Reef, protected the Daintree and Kakadu, and stood up for the forests, rivers and wildlife that make this country so special.**

Nature lovers like you inspire and empower us every day with your passion and commitment. Last year, your kind donations, Gifts in Wills and memberships grew by 12% to a total of \$17.3 million, making up 95% of ACF's total budget.

You give us the resources to boldly hold decision-makers to account without fear or favour. Because of you, ACF is independent, non-partisan and fearless in our work to protect and regenerate nature.

We're especially thankful for all the thoughtful Gifts in Wills we received last year. These enduring legacies, left by 36 donors in their Wills, total over \$2.9 million. We honour the commitment of these extraordinary supporters and their families to creating a better future for generations to come. Last year, 216 new members joined our Living Legacy community – a movement of thousands of supporters who have chosen to leave a Gift in Will to ACF.

In the past year, 288,937 donations were made to ACF through our many fundraising initiatives including Giving Day, Nature's Champions, Australia's Biggest Bushwalk, appeals, community and workplace fundraisers, general donations and regular gifts. We're grateful to welcome 1,608 new EarthVoice regular donors, bringing our EarthVoice community to 22,115 strong.

ACF remains committed to ethical and responsible fundraising practices, in line with the Fundraising Institute Australia (FIA) Code. We're committed to transparency and honesty and promise to manage every donation entrusted to us with the utmost integrity. For every dollar invested in growing ACF's fundraising last year, we generated \$3.59 in donations, a testament to the efficient and impactful use of your donations.

Thank you for standing alongside us for the last 60 years! It's only because of you – our dedicated community – that we will continue to protect and regenerate Australia's nature for the next 60 years.



*Above.* Turtle on surface at Great Barrier Reef  
Photo. Naoto Jack Fukushima / Shutterstock

*Right.* Jim Jim Falls, Kakadu National Park Northern Territory  
Photo. Umomos / Shutterstock

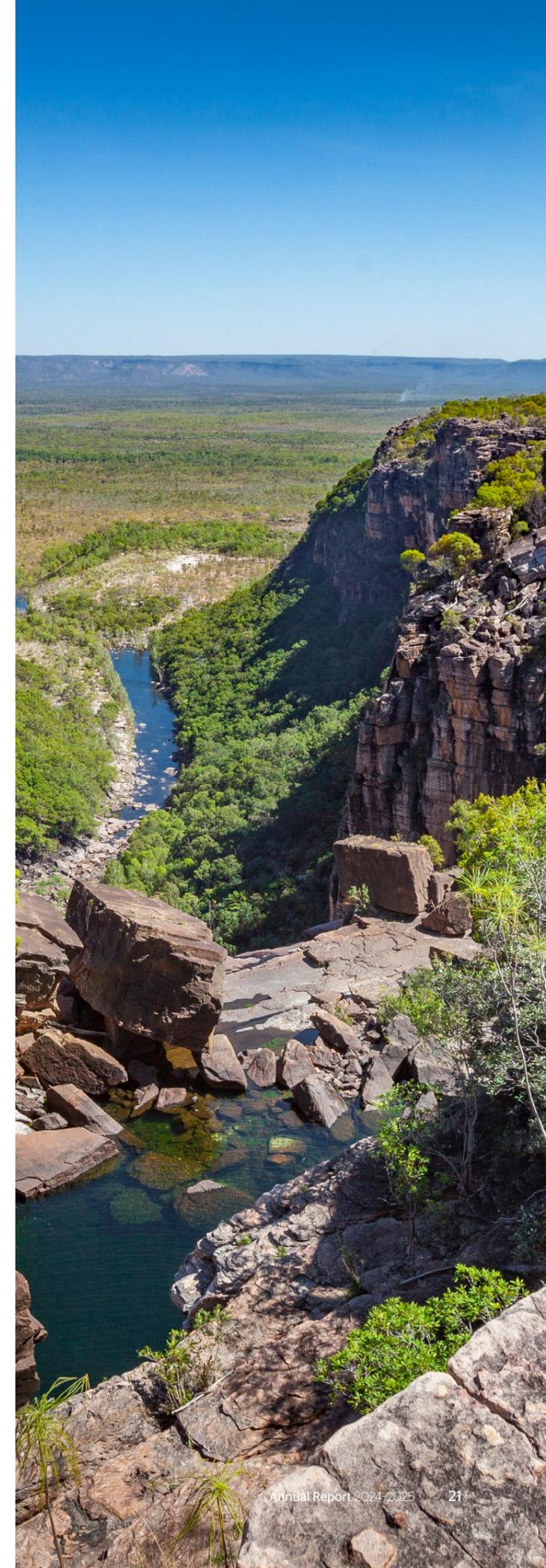
## Patron

The Hon Peter Garrett AM

## Honorary Life Members

From time to time, ACF awards Honorary Life Membership to a member in recognition of their outstanding contribution to our work.

Honorary Life Members	Date of award
Dr Geoff Mosley AM	1987
Dr Aila Keto AO	1990
Mr Geoffrey Goode OAM	1990
Ms Annelie Holden	1992
Mr Trevor Blake	1999
Mrs Beryl Blake	1999
Dr Bro Sheffield-Brotherton	2005
Ms Penelope Figgis AM AO	2005
The Hon Peter Garrett AM	2005
Mr Bill Paine	2006
Ms Cate Blanchett AC	2011
Mr Gavin Wigginton	2013
Emeritus Prof Ian Lowe AO	2014
Mr Geoffrey Cousins AM	2018



# Leaders for nature

Leaders for Nature are generous donors who have given \$500 or more to our matched giving fund. Their generosity has inspired others donate and helped to amplify funding for vital projects like our Investigations Unit and 2025 Election Strategy.



Erika Addis	Dr Anne Campbell	GM Property Pty Ltd	ISO Certification Experts	Sheena Moyer	Anne Stevenson
Judith Allen	Julie & Rob Carolane	Jessica Goddard	Christiane Jaeger	Russel Mulcahy	Judy Swanton
Dennis Archibald	Leon Cermak	Bernard & Doris Griffin	Anne Jelinek	Yasuko Nakagawa	Kelly Tanner
Jason Ardler	Kathleen Chindarsi	Nicholas Griffiths	Philip Jennings	Helen Neill	Dr David Teather & Dr Elizabeth Teather
Dr Harry Asche	Dr Roger Clay	Prof. Ian Gust	Adrienne Johnson	Prof. Alastair Nicholson	Kerry Thompson
Dr Anthony Balint	Bronwen Clucas	Dr Wade Hadwen	Susan Jones	Chris O'Leary	Mark Tindale
Dr Emily Balmaks	Jan Cooke	Julia Hall	Alan Kennedy	Daniela Osiander	James Turnbull
Nevena Barrett	Margaret Craig	Bronwyn Hamden	David Kermond	Diethelm Ostry	Linnett Turner
Karen Bartel	Dr Andrew Davidson	Rex Hanson	Jennifer Kjeldal	Trevor Parsons	Ashley Voigt
Rodger Bartlett	Dr Bruce Davie	Richard Harding	Dr Simon Lai	Charlie Pascoe	Nicolaas Voorendt
Anne Batt	Prof. Brian De Garis	Geoffrey Harris	Dr Annie Lane	Merran Pearson	Dr Jo Wainer
Dave Batt	Peter Dear	Richard Harris	Karen Large	Josephine Petrov	Dr Leonard Warren & Valerie Warren
Stephen Bellew	Lorien Delaney	Alice Harris	Sidney Larwill & Samantha Bews	Jonathan Pilbrow	Edward Waters
Anne Best	Jeffrey Donosky	Sally Hart	Mark Laurie	John Poppins	Camilla Webster
Dr Melanie Birchnell	Jen Dowling	Ros Harvey	Caroline Lee	Dr Kirsty Povey	Dr Helen Winefield
Penny & Clive Blazey	Jane Edwards	Dr Jeremy Hayllar	Bronwyn Lewis	Trudi & John Prideaux	Caroline Wise
Dr Judith Bowey	Jeffrey Erlich & Liliane Mauer	Margaret Healy	Rhonda Lewis	Judith Rawlins	Dr Michael Wishart
Ken Bradstock	Judy Farmer	Carole Helman	Dr Stephen Lightfoot	Elizabeth Reen	Angela Wydeveld
John Brimacombe	Heather Ferguson	Claudia Holoch	Rae Litting	John Reis	Yazad Trust
Lorraine & Keith Brister	Margie Figtree	Prof. David A Hood AM	Anne Lorraine	Ian Ridgwell	Martin & Sandra Young
Anne Browning	Joan Fisher	Dr William Howard	Martin Mansfield	Rodney Rimes	
Dr Joan Bryan	Jo Fraser	Merilyn Howorth	Allison Marriner	June Robertson	
Henry Burmester AO KC	John Gardiner	Sarah Hoyal	Dr Greg Miller	Sage Custodians Pty Ltd	
Lucia Bylhouwer	Phillip Geschke	David Hudspeth	Denis Minehan	Dr Melanie Saw	
Jane Cajdler	Joshua Gilbert	Kasrynne Huolohan	Prof. Elizabeth More	Dr Geoffrey Smith	

# Nature's champions

We would like to recognise and thank our committed supporters whose annual donations were \$5,000 or more in the 2024-2025 financial year.

## Leader

Australian Climate and Biodiversity Foundation  
Australian Philanthropic Services Foundation  
Boundless Earth  
Gum Tree Foundation  
Jaramas Foundation  
The Late Professor Felicia Huppert  
Macdoch Foundation  
Oranges & Sardines Foundation

## Guardian

Dr Heather Johnston  
Mr Ross Mallam & Mrs Julie Mallam  
The Nelson Family Trust  
Skellern Family Foundation

## Steward

Dr Eldon Ball & Professor Marilyn Ball  
Bluesand Foundation Pty Ltd  
Denbigh Foundation  
Mark Hardy  
Brian Hodges  
Ms Annelie Holden  
Koshland Innovation Extension Fund sub-fund of  
Australian Communities Foundation  
Ms Caroline Le Couteur

Marich Foundation  
Professor Michael  
Ramses Foundation  
Rellim Foundation  
Sage Foundation  
Michael & Margaret Williams  
Trustee for the Greengib Foundation

## Protector

Susan Adams & Andrew Kirk  
Dr Ann  
M & I Arnold Family  
Award Force Pty Ltd  
Simon Buckingham & Annie Crawford AM  
Margaret Chambers & the late Professor Carrick  
Chambers  
Lyndon DeVantier & Catherine Cheung  
Ferris Family Foundation  
Ms Roslyn Gordon  
Gernot Heiser  
Hill Family Conservation Foundation  
Holmes Family Foundation  
Stephen Ingham  
Kamener Family  
Knights Family Jabula Foundation  
Dr Robert & Mrs Pamela Knight

Renée Levy & Michael Levy  
Megan Marsh  
Norman Family  
Ms Pam Petschack  
Dr Angela & John Rutherford  
Scobie Charitable Trust

## Sustainer

Judith Allen  
The Late Alice Arnott Oppen OAM  
Mrs Cheryl Barassi  
Dr Richard Bessell-Browne & Dr Minoti Bhagat  
Ms Nan Brown  
Professor Warwick & Dorothy Bruce Foundation  
Sam Castleden & Tash Bussell  
Community Impact Foundation  
Mrs Ann Crawford  
Dr Andrew Danks  
Rebecca Denham  
Diversicon Environmental Foundation  
Marco Fabbro  
Esther Gallant  
Green Eyes Foundation  
Greenstone Drinks Co.  
Ruth & Evan Griffiths  
Mrs Pamela Habersberger  
Emeritus Prof Andrew Hopkins & Ms Heather McGregor

Declan King & Anne Latham  
Koreen Conservation Ltd  
Natalie Mamone & Laurence Stonard  
Dean Mason  
Missionary Franciscan Sisters Trust  
Kelly O'Shanassy  
The Skrzynski Foundation  
Stobart Strauss Foundation  
Toot Sweet Consulting  
Brett Slater

We thank all our donors, including those who have chosen to remain anonymous, for your dedication to protecting nature and our climate. Learn more about being a Nature's Champion:

[www.acf.org.au/natures-champions](http://www.acf.org.au/natures-champions)

# A life **lived for nature**

By Melissa Spurgin

**For more than 50 years, Dr Michael Williams has been a steadfast force for nature — as a donor, campaigner, community leader and advocate for environmental justice.**

A long-time member of ACF, Michael’s deep commitment to protecting the planet recently earned him the 2025 Queensland Gives Environmental Philanthropy Award. But accolades have never been his motivation.

“I’ve always believed our environment underpins everything — our health, economy and wellbeing,” says Michael, a paediatrician and grandfather of nine.

“My concern has always been for the common good, especially for future generations.”

Michael’s environmental journey began as a university student in the 1960s, driven by a love of the bush and a growing concern over habitat destruction. Over the decades, he has made significant financial contributions to ACF and played a pivotal role in Queensland’s grassroots movement as President of the Mackay Conservation Group (MCG) for 28 years.

Under his leadership, MCG advocated for stronger environmental protections and held powerful industries to account — including a landmark legal challenge against federal approval of the Adani coal mine.

His advice for younger generations?

“Think globally, act locally. Find a group near you who are taking action and do your part.”

From the courtroom to the boardroom, Michael has shown that giving for nature can take many forms — and that ordinary people can achieve extraordinary things.

“It was an honour to receive the award and I gratefully accept it on the premise that it encourages others to give and be active for nature.

“We all have a role to play.”

---

Black Cockatoo Photo. CraigRJD / iStock



# Community fundraising and Workplace giving

## Supporting nature through workplace giving

Workplace giving is a simple and effective way for employees to make regular pre-tax donations to ACF direct from their pay.

**Thank you to the 80 organisations and their nature-loving staff who generously contributed \$1000 or more through workplace giving this year.** Thanks to their support we raised a total of **\$83,540** to power ACF's work in protecting Australia's wildlife and wild places.

We're proud to have you standing by our side for nature and climate!

## Community fundraising

Our 2025 Australia's Biggest Bushwalk was a huge success with 755 participants walking over 34,000km and raising a staggering \$109,089 along the way.

Jackson Taylor, a student at Deakin University and current President of Deakin Enviro Club took on the Australia's Biggest Bushwalk challenge with his club and together they raised an incredible \$5,189!

"Getting dirty, surrounding yourself with incredible environments and landscapes, it's what we all crave, even if we don't quite know it. Ensuring the protection of these places is just as vital to make sure that ecosystems thrive, and so that we can pop by for an adventure once in a while!" Jackson said.

## Message from Deakin Enviro Club

"Encouraging students to interact with nature is one of our core tenets. Reminding young people that there is a vibrant and lush world outside of the cities is the first step to promoting the new wave of environmentalists and active conservationists!"

## The Project's Marsupial of the Year

Last year, ACF was excited to be a part of Network 10's Marsupial of the Year competition. The competition involved voting and fundraising for various marsupial species with ACF landing the yellow-footed rock wallaby and the mountain pygmy-possum. Whichever marsupial received the most funds was crowned marsupial of the year. We were pipped at the post by the greater glider (but who can be mad about that), but the community raised an incredible \$18,000 toward ACF's work to protect marsupials like the mountain pygmy-possum and yellow-footed rock wallaby.

Left. Deakin Enviro Club Photo. Deakin Enviro Club

Below. ACF's nomination for the Marsupial of the Year - Yellow-footed rocky wallaby Photo. ozflash/ iStock



## ACF's Living Legacy Community

ACF's Living Legacy community recognises supporters who have decided to leave a gift in their Will as a way of taking action for future generations.

### Legacy leaders

We thank our supporters who have arranged to leave a gift in their Will to ACF. This will form a living legacy for nature and our planet. Our Legacy leaders have advised us they are leaving a significant gift and we gratefully recognise them here. We also thank all our Legacy leaders who wish to remain anonymous.

Ms Jan and Mr Stephen Blakeney	Professor Byron Lamont
Ms Catherine Bloomfield	Mr Harold Levien
Ms Rhonda Boyle	Ms N Mamone
Dr Barbara Briggs AM	Mr Neil McDonald
Mr Roger Chao	Mr C P Morris
Ms Jane Crouch	Mr Frank Pierce and Ms Janet Mattiske
Mr Robert Dessaix and Mr Peter Timms	Mr James Richardson
Ms M Durham and Mr A Marshall	Mr Geoffrey Shores
Mr David Fisher	Mr Brian Snape AM
Mr Kahn Franke and Mrs Julie Franke	Ms Laurel Tsang
Mr P Geschke	Ms B Weynton
Ms Helen Gillam	Ms Marilyn Whimpey
Mr Andrew Griffiths	Mr Karl and Mrs Andrea Williams
Mr Kym Hancock	Dr Judy Williams
Ms Margaret and Dr Grahame Hardy	Ms Patricia Williamsz
Dr Jennifer Herrick	
Ms Annelie Holden	
Ms Sandy Jennings	
Mr Andrew and Mrs Clare Kavunenko	

### Gifts in memory

Thank you to those who made in-memory gifts to ACF. Your kind tribute is inspirational and acknowledges the importance placed by your loved ones, friends and colleagues in caring for nature. The following people have been honoured with gifts in memory.

In memory of Leanne Frahm

In memory of Peter Geddes

In memory of Ricky Grant

In memory of Joanna Manseto

In memory of Alex Pallis

### Legacies living on

We acknowledge the supporters from whom we received a gift in their Will this year, and we express our appreciation to their family and friends. These gifts are a testament of how important nature is to them and their legacy beyond their lifetime to support conservation.

Estate Of Alice Beauchamp	Estate Of Bruce David Lindenmayer
Estate Of Linda Anne Calwell	Estate Of Kristin Marriott
Estate of Ronald Patrick Carey	Estate Of Mark William Mussared
Estate Of Gilvray Carter Smith	Estate Of Judith Osborne Finlason
Estate Of the Late Paddy Beatrix Carter	Estate Of Christopher Lane Pidd
Philippa Carter & Peter Currie Foundation Trust	Estate Of James Kenneth Roberts
Estate Of Mary Patricia Eggleston	Estate Of Graeme David Rushworth
Estate Of Robert Raymond George	Estate Of Anthony Shepherd
Estate Of Felicia Huppert	Estate Of Jeffery Colin Walker
Estate Of Ronald Harry Ikin	Estate Of Beverley Lorraine Weynton
Estate Of Ralph Ketteridge	Estate Of Graham Wills-Johnson
Estate Of William Sperber	Estate Of Jacqueline Frances Woodland
Estate Of Graeme John Lavery	
Estate Of Edward Le Couteur	
Estate Of Marian Rosalind Letcher	

# How Dallas Kinnear ignited a generation

By Melissa Spurgin

During her years at ACF, Dallas Kinnear lit a spark in young people that spread far beyond the classroom.

By giving them the tools to lead, she helped shape a generation of activists and changed the face of environmental advocacy around the world.

Some facts change the course of a life. For Dallas Kinnear, hearing the truth about ozone depletion in the late '80s was one of them. Recently divorced and a mother of four, she had walked away from a life of privilege in search of something real. This – protecting the planet for her children's future – gave her something to hold onto.

"I didn't want the big house or the fancy clothes," she says. "I wanted to live close to the earth. I wanted to fight for something better."

With a background in education and business, Dallas walked into ACF and pitched a bold national education campaign on ozone depletion, one designed not just to inform students, but to mobilise them.

"[Former head of ACF] Phillip Toyne said 'We've got no funds, Dallas, but if you can raise it, do it.'"

So she did, with the support of passionate people including Peter Preuss, the ACF Education Officer, and Mark Evans, Dallas secured \$110,000 to write a book, produce posters and develop lesson plans for teachers across the country.

The campaign reached thousands of schools and sparked a wave of student activism, including an 80,000-signature petition that was presented to Senator Ted Mack in a student protest outside Parliament House.

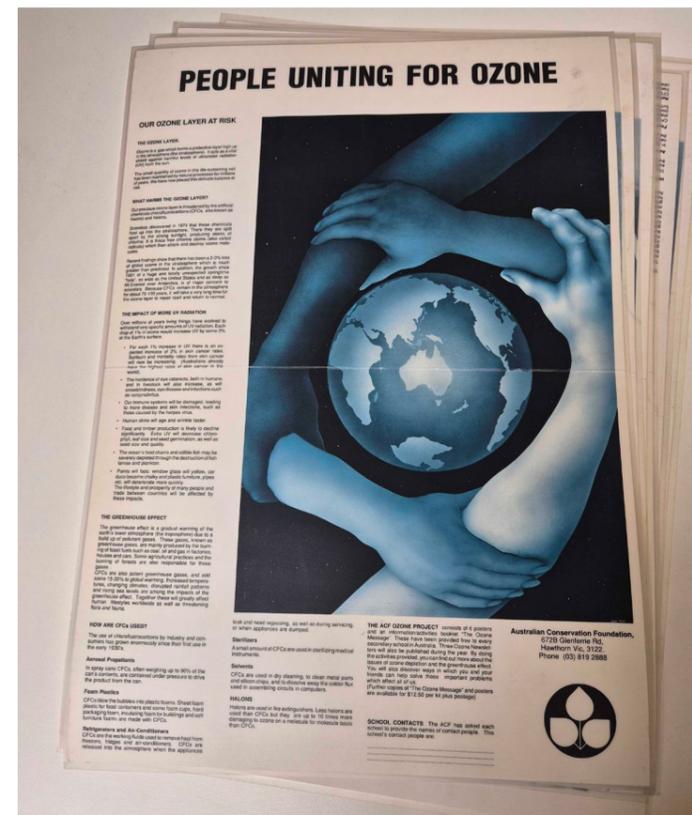


"We grabbed the attention of the youth of Australia," Dallas says. "They were worried about the environment and felt hopeless. So we gave them something to do."

Dallas didn't stop at schools – she pushed for young people to have a voice on the global stage too. Ahead of the 1990 renegotiation of the Montreal Protocol, she argued that young people should be included as official delegates.

"You had industry reps, politicians, environmental groups, but not the kids whose lives were on the line? It wasn't right."

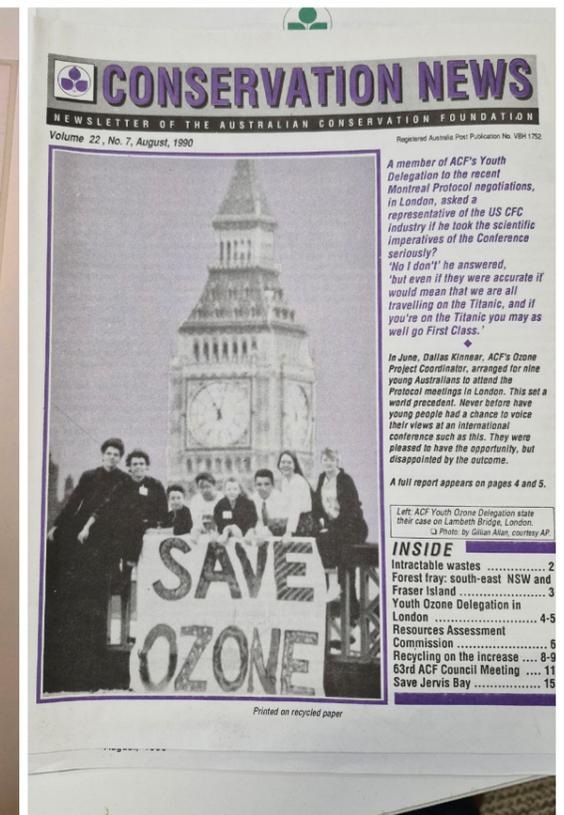
With ACF's backing, she selected one student from each state and led a youth delegation to the UN meeting in London. The delegation was chosen using an Australia-wide videoconferencing system that Dallas and Philip arranged with the CEO of Telstra (then called Telecom).



Before the talks began, they painted 'SAVE OZONE' across a bedsheet and hung it from Lambeth Bridge. The image landed on front pages around the world – a striking symbol of youth activism that reshaped international environmental advocacy.

"You can't see me, but I was squatting behind them on the bridge, holding onto their t-shirts for dear life! Lucky nobody fell off," she laughs.

Two years later, the 1992 Earth Summit in Rio de Janeiro was packed with young people.



"You break the glass ceiling," Dallas says, "and they bloody well climb through!"

For her efforts, Dallas received a UN gold medallion but shrugs it off: "It's not about me. I had the privilege, the education, the time. All I did was use it!"

And yet the impact Dallas has made cannot be overstated.

She helped open the eyes of a generation of Australians to the dangers of ozone depletion and a warming planet. She showed them they had the power to act.

And the generation Dallas ignited? Still out there, still fighting – just like her.

Dallas has pledged to leave a gift in her Will to ACF.

Top left. A poster for the Ozone project Photo. Dallas Kinnear  
 Top right. The team on Lambeth bridge with 'Save Ozone' on a bedsheet Photo. Dallas Kinnear  
 Left. Dallas Kinnear today Photo. Dallas Kinnear  
 Left page. The campaign reached thousands of schools Photo. Dallas Kinnear



# Pro bono and partner support

ACF is fortunate to receive all kinds of support from many businesses, individuals and partner organisations.

## Investigations Unit Volunteers

Oli Russell  
Francesca Keaveney  
Zefanya Calista  
Claudia Benitez

## Fundraising and Operations volunteers

Nick Pastalatzis  
Francesca Keaveney  
Georgia Fernando  
Michelle Xiao  
Jenny Zhu  
Maria Miranda  
Christina Tang  
Sara Leon  
MaelorHimbury

## Engagement and Campaigns volunteers

Jemma Bologna  
Zeynep Budak

## ACF community volunteers

Rosalie Gebert  
Don Vogt  
Nikhil Sobti  
Catherine Ryan  
Sally Faraday  
Alan Farrar  
Lynn Gunning  
Mauricio Pontalti  
Kate Arnold  
Janet Dimelow  
Douglas Steward  
Liz Reen  
Mitzi Tuke  
Helen Thompson  
John Nihill  
David Hudspeth  
Sue Miles  
Luke McCartney  
Hanne Falkiner  
Maria Remova  
Jodi Vermaas  
Tony Fisk  
Greg Hardisty  
Will Withers  
Julia Croatto  
Colette Marshall  
Bronwyn Neeson  
Carin Goldwaser  
Edward Margetts

Sarah Hegarty  
Shirley Mitchell  
Tina Pandeloglou  
Ying Gu  
Karina Noontil  
Janet ETTY-Leal  
Helen Lester  
Ken Rookes  
Marie Philippe Bonne  
Ian McCaw  
Malcolm Robins  
Chris and Peter Cook  
Maggie Cowling  
Nina Killham  
Graeme Lechte  
Petrina Adams  
Cael Macfarlane  
Jan Ryan  
Jeanne Leung  
John Ingamells  
Jo and Warren Fraser  
Dave and Di Tucker  
June Morris  
Jonathan Wills  
Dave Costello  
Matt Vaughan  
Emma Prior  
Tania Kromoloff  
Una Sandeman  
Vicki Salisbury  
Kerry Levingston  
Christine McIvor  
Francesca Keaveney  
Richard Bentley  
Rose Dow  
Andrea Rankin  
Sue Richardson  
Gill and Peter Counce  
Maureen Phillips  
Julie Fraser  
Pippin Margaria

Mala Sujan  
Rob Rothwell  
Phil Jenkins  
Kimberly Kus  
Wendy Ward  
Christopher Ward  
Sally Fisher  
Lauren Dillon  
Sarah Brown  
Mitch Robinson  
Sanja van Huet  
Wayne Jury  
Bart Citroen  
Alison Mitchell  
Phil Day  
John Peel  
Andrea Findlay  
Sandra Englart  
Marilyn Wright  
Kimberly Lewis  
Brendon Donohue  
Mary Swayne  
Carolyn Beresovsky  
Roberta Kehren  
Viola Temple-Watts  
Will Booth  
Darren Kessner  
Emma Smith  
Jaclyn McCosker  
Joe Earl  
Chris Yates  
Mark Ellis  
Bev Lloyd  
Naomi Scott  
Janet King  
Rosalind Vaughan  
Stephen Lightfoot  
Ruth Hughes  
Jenna Hammerslag  
Marilyn Valli  
Martin Mansfield

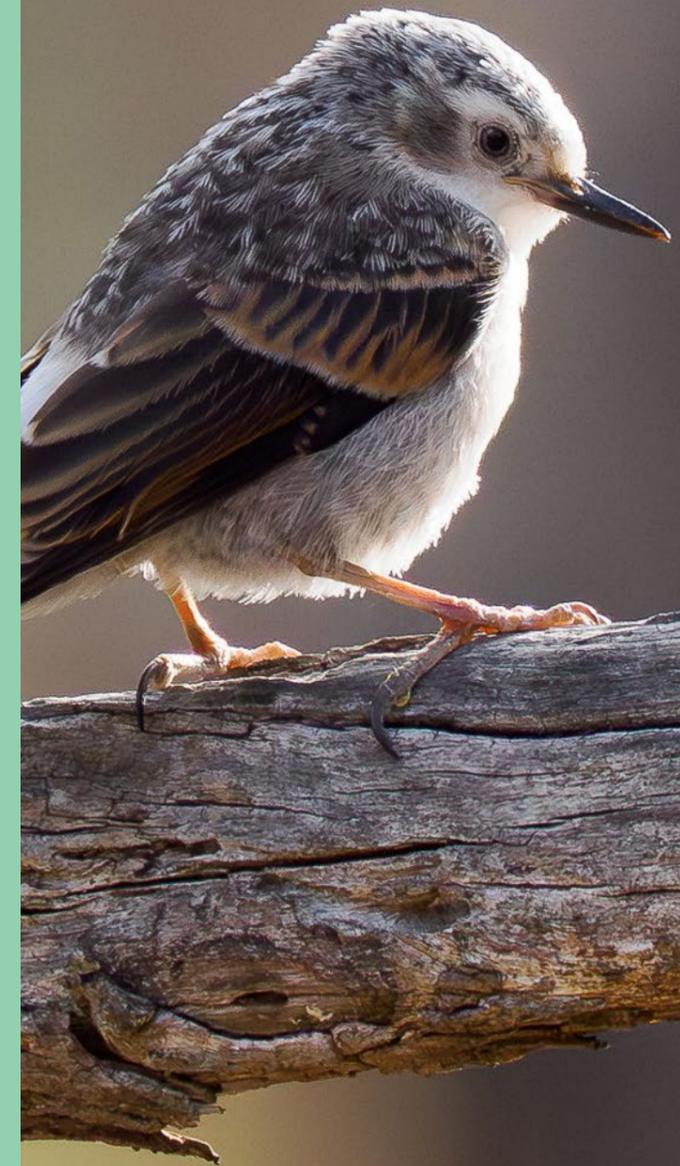
Diana Comb  
Ben Stuart  
Karyee Chiu  
Aarti Mahajan  
Allan Evans  
Mandy Gyles  
Iain Fyfe  
Sarah Reid  
Amy Jowers-Blain  
Pamela Roberts

### Pro bono legal services

Maddocks  
Arnold Bloch Liebler  
Environmental Justice Australia  
Johnson Legal  
Environmental Defenders Office  
James Emmett SC  
Jackson Wherrett  
Nicholas Mutton  
Peter Hanks SC  
Sarala Fitzgerald  
Melinda Jackson  
Eric Heenan SC  
Tom Pontre  
Zoe Bush  
Angus Scott KC  
Hannah Douglas  
Emrys Nekvapil SC  
Kasey McAuliffe-Lake  
Georgia Kiss  
Kate Bones  
Alex Guild  
Kathleen Foley SC  
David Hume  
Matthew Pudovskis

### Services donated to ACF

Paddy Pallin Pty Ltd



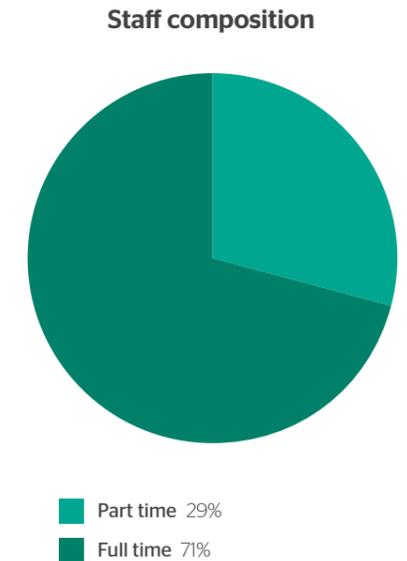
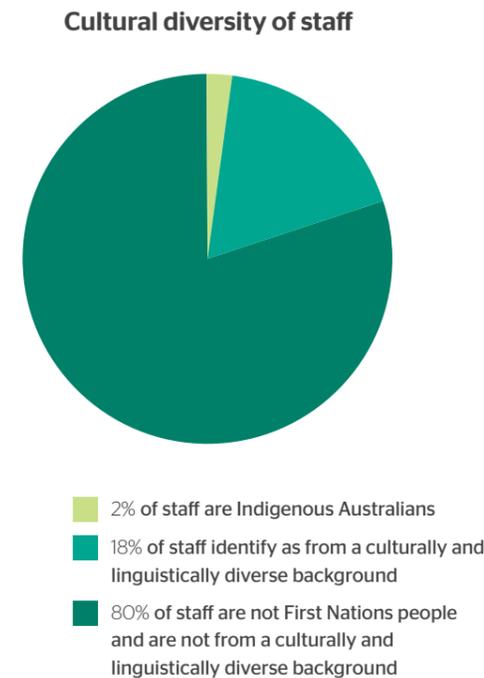
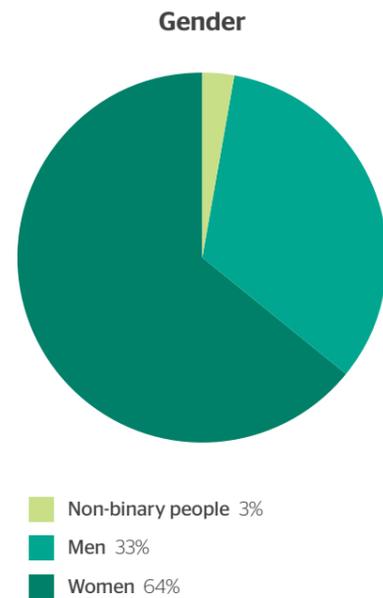
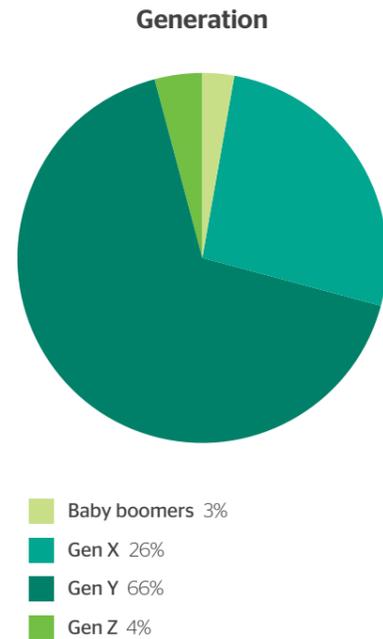
# Our organisation

Federal election years are always big at ACF, and this one was no exception! We're incredibly proud of our teams' efforts - working to get Australia's most ambitious Parliament yet on climate and nature. From our campaigners and organisers to the communications experts and technology team - every ACFer was committed to playing their role in supporting our community to act.

Alongside our Federal election campaign, ACF has continued to strengthen the systems and capabilities that support our people and our impact. A major milestone was the launch of our new website — a key step in our marketing technology initiative. The new site provides an exceptional experience for our supporters, making it easier to take action, stay informed and connect with our work. As part of this transformation, we've also invested in upskilling staff to build our digital capability across the organisation.

Like many organisations, this year ACF has felt the pressure of the cost-of-living crisis. To ensure our long-term sustainability, we made the difficult decision to reduce staff numbers. This was a challenging moment, and we are grateful for the care shown across the organisation. Despite the challenging economic environment, we successfully negotiated a new Enterprise Agreement that reflects our values and priorities. The agreement strengthens our commitment to fairness, flexibility and wellbeing.

Our culture continues to be a source of strength. We celebrate each other's achievements, learn from our challenges, and find joy in the work we do together. We also relish the chance to come together in-person, with a monthly Chatter Day (inspired by the collective noun for cockatoos!) established as part of our organisational rhythm.



ACF is governed by a volunteer Board which contributes a broad range of expertise to the organisation. Our Board members are dedicated to ACF's purpose, values and strategy for change.

The Board comprises six ACF Councillors – ACF's Vice Presidents and four Councillors elected to the Board – and up to five further members appointed (co-opted) by Council.

## Our Board

Ros Harvey – President

Shar Molloy – Vice President

Stephen Lightfoot – Vice President

Leon Cermak - Secretary

Joshua Gilbert - Treasurer

Sarah English

Melanie Birtchnell

Mililma May (*Appointed March 2025*)

Terence Jeyaretnam

We thank long standing Board member David Hood AM, who retired in March 2025, for his dedicated service to ACF.

We acknowledge the significant, voluntary contributions of the following external members of the Board's Finance Audit and Risk Committee: Jonathan Andrews, Beenish Durrani, Damien Manuel and Katie Morris.

## Our Council

The Council is ACF's core representative body. ACF Members elect their state and territory Councillors to a three-year term.

Shar Molloy *Vice President, TAS (formerly NT)*

Stephen Lightfoot *Vice President, NSW*

Kelly Tanner, ACT

Jonathan King, NSW

Annie Lane, NSW

Mililma May, NT

Jonathan Pilbrow, NT

Narelle McCarthy, QLD

Jo Fraser, QLD

Joachim Ribbe, QLD

Leon Cermak, SA

Kirsty Bevan, SA

Leon Lack, SA

Joana Cubillos, TAS

Erica Maginnis, TAS

Melanie Birtchnell, VIC

Liz Reen, VIC

Sally Fisher, VIC

Sarah English, WA

Alex Hillman, WA

Liam Lilly, WA

ACF gratefully acknowledges the following Council Members, who retired during the year:

Jade Kudrenko, NT

David Hood QLD

Revel Pointon QLD

Sue Richardson, SA

Jessica Hargrave, SA

Martyn Summers, TAS

Kate Nobel, VIC

Bronwyn Campbell, WA

Wangi Falls in Litchfield National Park in Northern Territory, Australia  
Photo. pespiero / iStock

# Financial summary

**Cost of living pressures continued to impact upon ACF's financial position in the past year. Following the deficit in 2023-24, the Board made difficult decisions to cut costs and bring our budget back into balance. We were able to achieve savings without reducing ACF's impact in a federal election year, through resourcefulness and by maximising productivity. These sacrifices paid off, and we are pleased to advise that ACF generated a surplus of \$0.35 million in 2024-25.**

ACF does not receive funding from government - we are reliant on the generosity of over 40,000 supporters like you to fund our work. Many Australians are still doing it tough and find it difficult to allocate part of the household budget to charitable donations. Across all sectors, charitable giving has been under pressure and at ACF our core donation revenue fell by 3.1% to \$12.74 million. In response, we have diversified our revenue streams to partner with philanthropic foundations, doubling grants to \$1.66 million. However, the most significant contribution to our 2024-25 surplus and growth in overall revenue, came from a near-record \$2.91 million in Gifts in Wills. We are extremely fortunate to have thousands of supporters who have nominated ACF in their will, especially in this difficult financial climate. Leaving a Gift in your Will is a meaningful way to ensure the things you care about can be protected for future generations. Please contact us if you are interested in exploring a bequest to ACF.

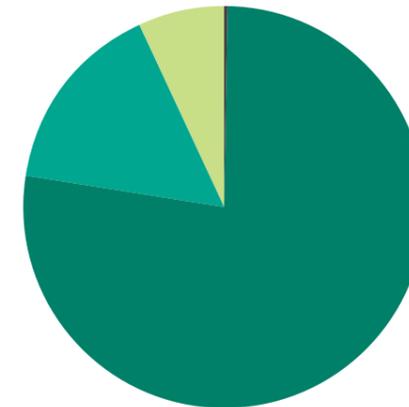
During the year, we reduced fundraising costs by 19.0% to \$4.84 million, temporarily scaling back the investment in acquiring new donors. For every \$1 we spend on fundraising, we raise \$3.59 up from \$2.61 in the prior year, acknowledging that in part, this was driven by a short-term reduction in costs.

Cost cutting across ACF resulted in a fall of 2.6% in our total expenditure to \$18.29 million. However, we were able to increase the proportion directed towards our environmental initiatives to 62.6%, which grew by 10.2% to \$11.45 million. Expenditure on environmental initiatives generally rises in an election year and we drew down on our cash reserves to fund this incremental work. There are many worthy, environmental causes that need our advocacy, but in a difficult economic climate, keeping a tight focus on priorities is the ongoing strategic challenge for the Board and Executive. Whilst ACF remains in a relatively resilient position with nearly \$10 million in cash and freehold ownership of our offices in Carlton, we anticipate ongoing pressure on revenue and a need for tight cost control.

There is much work to do in pressuring the federal government to fix Australia's broken environmental laws and to end new coal and gas approvals. Today, we need your support more than ever. As we navigate these challenges, we invite you to stand with us – knowing that every gift you give has an impact, and every bit of support helps us create a better world for the people and places we love.

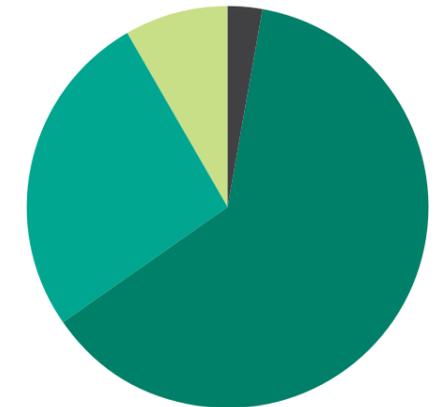
Thank you.

Revenue \$18.64m



- Donations & Grants \$14.39m
- Bequests \$2.91m
- Rent & Investment Income \$1.28m
- Other Fundraising \$0.06m

Expenditure \$18.29m



- Environmental Initiatives \$11.45m
- Fundraising \$4.84m
- Management & Operations \$1.48m
- Non-operating Activities \$0.52m



# Nature needs us, now

**Australian Conservation Foundation**

Wurundjeri Country, Level 1, 60 Leicester Street, Carlton VIC 3053 ABN 22 007 498 482

Phone 1800 223 669 Email [acf@acf.org.au](mailto:acf@acf.org.au) Web [www.acf.org.au](http://www.acf.org.au)

 Australian Conservation Foundation

ACF publications can be found at: [www.acf.org.au/reports](http://www.acf.org.au/reports)



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now**